

TECH PACKS AND PRODUCTION — EXECUTIVE BRIEFING

Production Readiness Briefing

AW27 outerwear drop — can it be handed to the factory today

FOR

Sourcing & production

THE QUESTION IT SETTLES

The tech pack is right and the garment is wrong.

DOCUMENT

PRB-27-118

PREPARED

June 2027

OWNER

Product Operations

PAGES

9

STATUS

Illustrative sample

The read

Not ready. Two items block handover and both sit on the same style: the outer shell has no approved fit at the graded sizes, and its trim specification is missing supplier references. Everything else in the drop clears.

Not ready	5 of 6	11 days	09 Sep
Handover verdict for the drop 2 blocking	Styles clearing every completeness check	Slack on the binding leg -4 days	Ex-factory date at risk

CLEARs FOR HANDOVER

- 01 Liner, parka, gilet, overshirt and coat, on every check.
- 02 Bulk fabric in house across the drop.
- 03 Quality plan set and acceptance numbers read off the table.

BLOCKs HANDOVER

- 04 Shell: graded fit not approved above L.
- 05 Shell: trim references missing on three items.

THE BLOCKING ITEMS

ITEM	STYLE	OWNER	CLOSES BY
Graded fit approval	Shell	Technical Manager	21 Jun
Trim supplier references	Shell	Product Ops	20 Jun

SO WHAT One style is holding a six-style drop. The decision is whether to split the handover rather than whether to delay it, and splitting protects the ex-factory date for the other five.



BEFORE THE CRITICAL PATH

The drop this covers

Nine bodies, one factory, ex-factory 14 September. Every date, document and inspection in the pages after this is about getting these onto a boat.

9

Bodies in the drop

14 Sep

Ex-factory, and it does not move

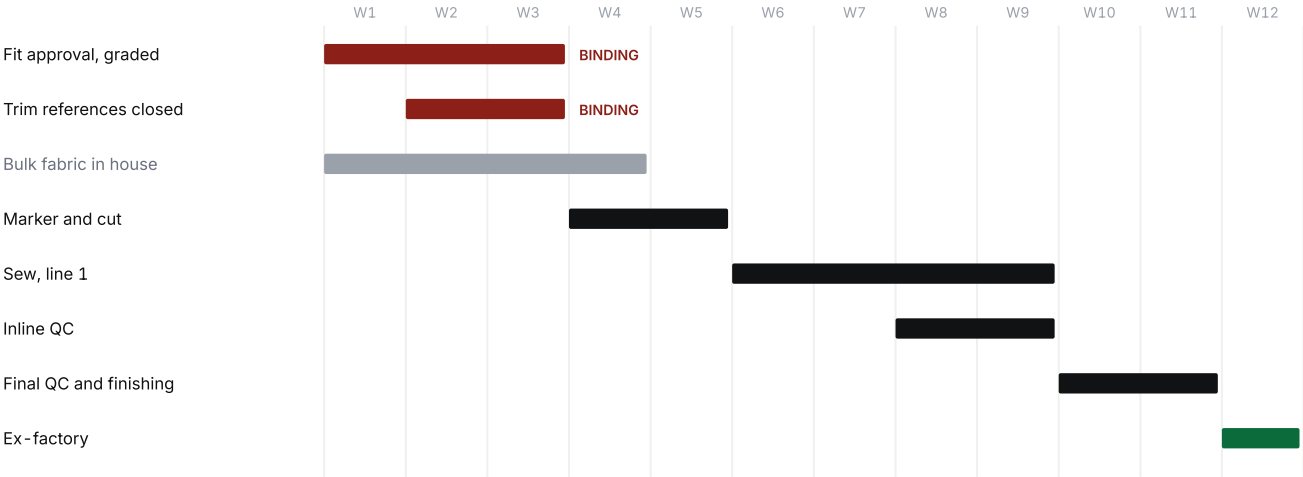
2

Documents still open at sign-off

1 The critical path

CRITICAL PATH TO EX-FACTORY

Weeks from today. The binding legs are marked.



11 days

Slack remaining on the binding leg

-4 days

2

Blocking items, both on one style

09 Sep

Ex-factory date as planned

1:1

How slack converts to ex-factory movement

SO WHAT The two blocking items sit on the same leg and consume all of the slack that existed three weeks ago. Any further movement on fit approval moves the ex-factory date one for one.

2 Specification completeness

COMPLETENESS BY DOCUMENT AND STYLE

	SHELL	LINER	PARKA	GILET	OVERSHIRT	COAT
Tech pack	FULL	FULL	FULL	FULL	FULL	FULL
Bill of materials	PARTIAL	FULL	FULL	FULL	FULL	FULL
Points of measure	FULL	FULL	FULL	FULL	FULL	FULL
Construction	FULL	FULL	FULL	FULL	FULL	FULL
Trims	MISSING	FULL	FULL	FULL	FULL	FULL
Labelling and pack	FULL	FULL	FULL	FULL	FULL	FULL

Thirty-six cells, two failures, both on the shell and both supplier references rather than design work. A completeness audit is worth running per document rather than per style precisely because that is the shape the failures take.

THE TWO OPEN CELLS

STYLE	DOCUMENT	WHAT IS MISSING	OWNER
Shell	Bill of materials	Supplier reference on three trims	Product Ops
Shell	Trims	Placement measurements for the storm flap	Technical Manager

SO WHAT Thirty-four of thirty-six cells clear. Both failures are on the shell, and both are supplier references rather than design work — hours, not weeks, once someone owns them.

3 Fit and grading

FIT APPROVAL BY STYLE

STYLE	BASE SIZE	GRADED	OPEN CORRECTIONS
Shell	Approved, proto 3	Not approved	Sleeve pitch at XL and above
Liner	Approved, proto 2	Approved	None
Parka	Approved, proto 2	Approved	None
Gilet	Approved, proto 2	Approved	None
Overshirt	Approved, proto 3	Approved	None
Coat	Approved, proto 2	Approved	None

6 of 6	5 of 6	2	1
Base sizes approved	Graded sets approved	Sizes failing on the shell XL and above	Expected to close the correction



Sealed sample, size 12

Approved on the stand and on a fit model. Grading either side of this is arithmetic; whether this one is right is judgement, and it is signed.

SO WHAT The grade fails only at the top two sizes, so the correction is a grade rule rather than a re-cut of the block. That is a one-round fix if the fit session is called this week.

4 Quality plan



Trim and hardware

Checked against the sealed set at inline, not at final. A wrong button found at final is a reworked carton.



Cloth, second lot

Shade banded against the first lot. Two lots in one drop is a shade risk whatever the certificate says.



Finished, pressed

How it leaves. AQL 2.5 major is judged on this, not on the sample.

INSPECTION PLAN

PARAMETER	SETTING	BASIS
Inspection level	General II	Standard for this order value
Acceptable quality limit, major	2.5	Buyer standard
Acceptable quality limit, minor	4.0	Buyer standard
Lot size	2,400 units	Combined drop
Sample size	125 units	Read from the sampling table for the lot
Accept / reject, major	7 / 8	Read from the sampling table

TREATED AS CRITICAL

- 01 Seam slippage at the shoulder on any shell fabric.
- 02 Water-column failure below the specified value.
- 03 Any missing or incorrect care and origin labelling.

TREATED AS MAJOR

- 01 Topstitch deviation beyond the stated tolerance.
- 02 Shade variance outside the approved band.

SO WHAT The plan is standard and needs no decision. It is here because a readiness briefing that omits the acceptance numbers leaves the factory to choose them.

5 Cost, capacity and risk

+2.1%

Committed cost against target

-2.1%

86%

Line capacity booked against required

2

Blocking items

1

Styles affected

RISK REGISTER

RISK	LIKELIHOOD	IMPACT	OWNER
Graded fit slips a second round	Medium	Moves ex -factory 1:1	Technical Manager
Trim supplier lead time exceeds slack	Medium	Moves ex -factory	Product Ops
Capacity shortfall at peak	Low	Split delivery	Production Planner
Cost overrun holds at 2.1%	High	Margin, not date	Merchandising

MOVES THE DATE

01 A second graded-fit round on the shell.

02 Trim lead time beyond the remaining slack.

DOES NOT MOVE THE DATE

03 The 2.1% cost overrun, which is a margin conversation.

04 Peak capacity, which splits delivery at worst.

SO WHAT Only the first two risks touch the date, and both are owned by one person each. Splitting the handover moves them off the drop's critical path entirely.

Decisions

DECISIONS ARISING FROM THIS BRIEFING

DECISION	OWNER	BY	IF IT IS NOT TAKEN
Split the handover — release five styles now, hold the shell	Product Ops Lead	18 Jun	Five ready styles wait on one that is not
Call the graded fit session for the shell this week	Technical Manager	21 Jun	The correction cannot land inside remaining slack
Close the trim references on the shell bill of materials	Product Ops	20 Jun	Trim lead time consumes the remaining slack
Confirm the booked capacity in writing	Production Planner	27 Jun	Peak capacity is allocated elsewhere

SOURCES AND BASIS

- Completeness, fit and trim status — the drop's own product data records, read on the date of this briefing.
- Sampling numbers — read from the standard sampling table for the stated lot size and inspection level.
- Capacity and lead times — confirmed by the factory in writing except where marked.

ILLUSTRATIVE SAMPLE

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