

PRODUCTION — EXECUTIVE BRIEFING

Critical Path Briefing

AW27 — where the calendar breaks, and which date moves everything

DOCUMENT	PREPARED	OWNER	PAGES	STATUS
CPB-27-026	May 2027	Production	6	Illustrative sample

The read

Fabric approval is the constraint and it has no float. Every other milestone has between one and three weeks of slack; fabric approval has none, and eleven styles sit behind it. Moving it earlier is worth more than shortening any downstream step.

O Weeks of float on fabric approval	II Styles behind it	3 Weeks of float on the next-tightest step	I:I Delay to delivery slip
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HAS FLOAT

- 01 Sampling — three weeks.
- 02 Trim approval — two weeks.
- 03 Photography — three weeks.

HAS NONE

- 01 Fabric approval.
- 02 Bulk booking, which follows it directly.



What the range is before it is a buy.

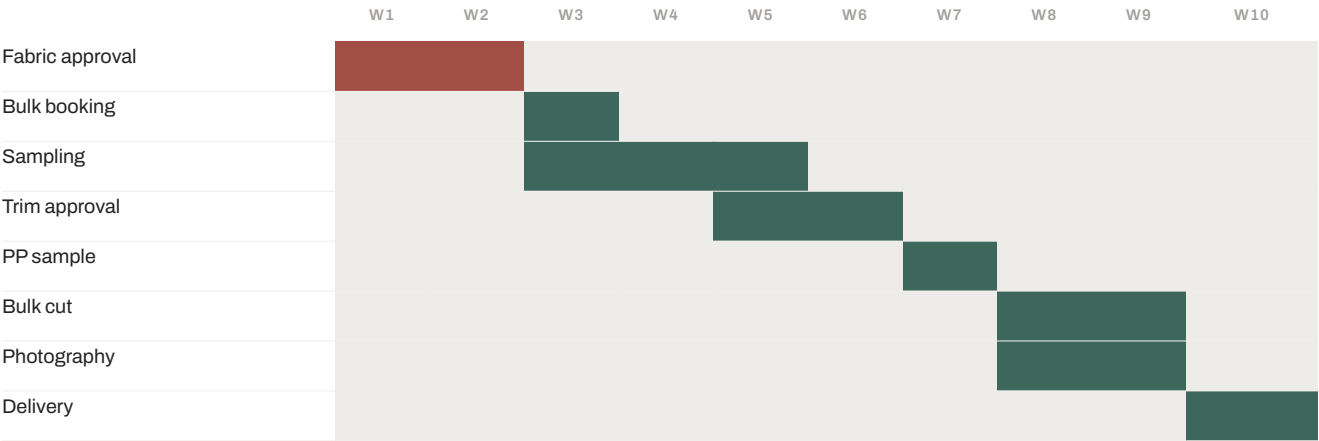
THE LINE-UP · MCLEUKER HOUSE SET

SO WHAT

One milestone with no float and eleven styles behind it is the whole calendar. Everything else is manageable and is currently getting the attention.

The path

AW27 CRITICAL PATH



Read the first two weeks rather than the whole grid. Nothing after them can start early and everything after them moves one for one.



Where a specification becomes a garment.

THE SAMPLE · MCLEUKER HOUSE SET

SO WHAT

Fabric approval sits at the front with nothing behind it to absorb a slip. That is what makes it the date, rather than the date that happens to be first.



A rail, a season and a date. Everything above is an argument about which of these to cut and which to buy twice.

MCLEUKER HOUSE SET

What moves it

THREE POSITIONS

OPTION	EFFECT ON THE PATH	COST	RISK
Approve on lab dip rather than bulk	-2 weeks	None	SHADE RISK AT BULK
Split approval by style group	-1 week on eight styles	Coordination	LOW
Accept as is	No change	None	NO FLOAT ANYWHERE

IF IT SLIPS

One week	Delivery moves one week; the buy window still holds
Two weeks	Delivery lands outside the window for four accounts
Three weeks	Bulk booking is lost and re-booked at whatever is free
Not assessed	Whether the factory would hold the booking — not asked

SO WHAT Splitting approval by style group buys a week on eight styles at no risk. It is the only option that costs nothing, and it has not been tried.

Decisions

DECISIONS ARISING FROM THIS BRIEFING

DECISION	OWNER	BY	IF IT IS NOT TAKEN
Split fabric approval by style group	Head of Production	22 May	The whole path waits on the slowest cloth
Ask whether the factory will hold the bulk booking	Head of Production	29 May	A slip loses the slot without warning
Decide the lab-dip approval question explicitly	Technical Manager	29 May	It is decided under time pressure at approval
Report against float, not against dates	Production Planner	05 Jun	A milestone with no float looks like every other one

SOURCES AND BASIS

Milestone dates — our own critical path tracker at the date of this document.
Float — calculated from the tracker against confirmed delivery.
Factory lead times — as quoted, current.

ILLUSTRATIVE SAMPLE

This document is a rendered SAMPLE of the Critical Path Briefing template, produced to show its structure, exhibit inventory and register. The figures in it are illustrative and are not market intelligence. A real run of this template researches and cites its figures with an as-of year for each, or marks them as modelled and states the basis — the rule the template itself carries.