

SOURCING — EXECUTIVE BRIEFING

Vetted Sustainable Supplier List

Certified organic cotton mills for a first sustainable line -
screened, scored and dated

FOR

Sustainability & compliance

THE QUESTION IT SETTLES

The sustainability claim has to be evidenced now, not
described.

DOCUMENT
VSL-27-019

PREPARED
July 2027

OWNER
Sourcing - Compliance

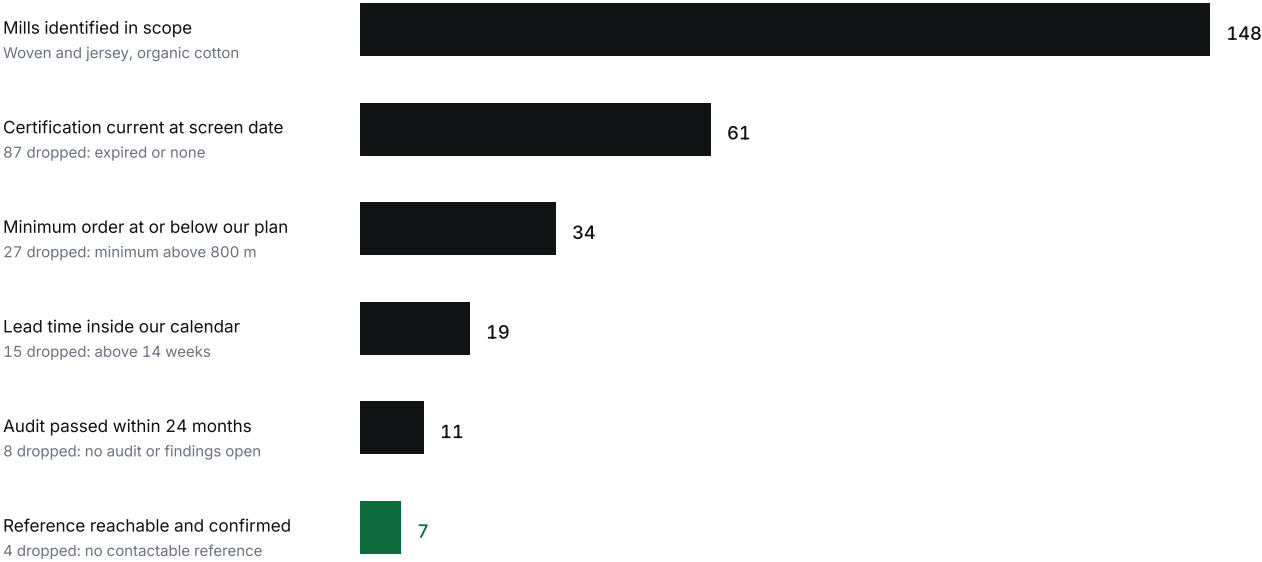
PAGES
9

STATUS
Illustrative sample

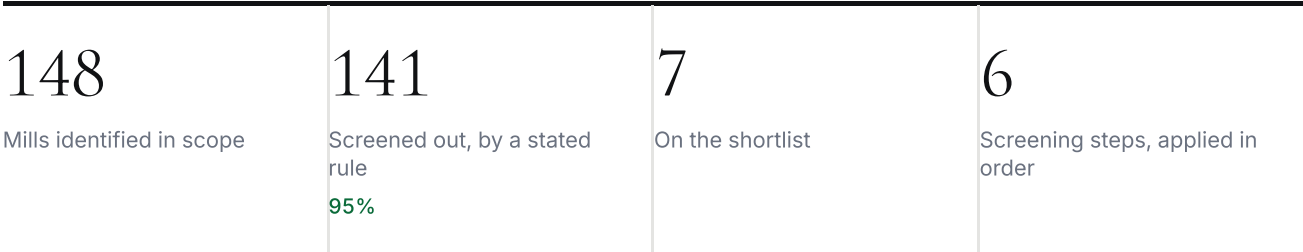
How this list was built

FROM LONG LIST TO SHORTLIST

Count remaining after each step, in the order applied.



This page comes before any supplier name on purpose. A list whose screen is invisible cannot be trusted or repeated, and a list with no rejections has not been screened.



SO WHAT One hundred and forty-eight down to seven, and the largest single cut is certification currency. That is the step worth re-running before every order, not before every season.



WHAT THE SCREEN REMOVED

148 mills, seven left

Every mill that certifies to the standard we require, in the regions we can reach on our calendar. What survives is not the best seven - it is the seven that clear every gate at once.

148

Mills in the starting set

141

Removed, each with a stated reason

7

On the list, of which 3 are lead

1 The shortlist

SCORED AGAINST OUR REQUIREMENT

	CAPABILITY	MINIMUM	LEAD TIME	CERTIFICATION	VERDICT
Mill 01, PT	FULL	300 M	9 WKS	CURRENT	LEAD
Mill 02, PT	FULL	500 M	10 WKS	CURRENT	LEAD
Mill 03, TR	FULL	250 M	12 WKS	CURRENT	SECOND
Mill 04, IN	WOVEN	200 M	13 WKS	CURRENT	SECOND
Mill 05, TR	JERSEY	600 M	11 WKS	RENEWS NOV	WATCH
Mill 06, IN	WOVEN	700 M	14 WKS	RENEWS SEP	HOLD
Mill 07, PT	JERSEY	300 M	9 WKS	CURRENT	HOLD

SO WHAT Two lead candidates, both Portuguese, both inside our calendar. The Turkish and Indian mills are a genuine second source rather than a fallback - they clear on everything except lead time.

2 Lead candidates



Their cloth

The sealed set from each lead, held against our own standard rather than against each other.



Their trim book

Certification covers the fibre. The hardware is a separate supplier and a separate audit.



Their own product

What they already make at volume, which is the honest read on capability.

01

Mill 01, northern Portugal

Woven and jersey in house, 300 m minimum, 9-week bulk. Strong on fine counts and on repeat shade accuracy. Weaker on printed goods, which they outsource.

02

Mill 02, northern Portugal

Woven only, 500 m minimum, 10-week bulk. The stronger finishing house of the two and the only one with in-house effluent treatment. Not a jersey source.

CERTIFICATIONS, WITH EXPIRY

MILL	STANDARD	SCOPE	EXPIRES	VERIFIED
Mill 01	Organic content	Weaving, knitting	Mar 2029	Register checked
Mill 01	Chemical management	Finishing	Jan 2029	Register checked
Mill 01	Social audit	Site	Aug 2028	Report seen
Mill 02	Organic content	Weaving	Jun 2029	Register checked
Mill 02	Water and effluent	Finishing	Feb 2028	Register checked
Mill 02	Social audit	Site	Nov 2027	Report seen

SO WHAT Mill 02's social audit expires in four months, inside the window of a first order. That is a condition to write into the order rather than a reason to drop them.

3 Second source and holds

03

Mill 03, Turkey

Full capability, lowest minimum on the list at 250 m, 12-week bulk. The obvious second source; the lead time is the only thing keeping it out of first position.

04

Mill 04, India

Woven only, 200 m minimum, 13 weeks. Strong price, and the only mill here that can serve a very small first run.

05-07

Watch and hold

Two mills have certifications renewing inside the buy window and one has jersey capability only. None is disqualified; none should carry a first order.

WHAT WOULD MOVE A HOLD TO A SECOND SOURCE

MILL	THE ONE CONDITION
------	-------------------

Mill 05	Certification renewal evidenced before the order is placed
---------	--

Mill 06	Certification renewal, plus a lead time inside 13 weeks
---------	---

Mill 07	A woven trial approved, or use for jersey only
---------	--

SO WHAT No supplier here is rejected outright. Each hold has one named condition, which is what makes this list usable again next season rather than a snapshot.

4 What was rejected, and what is verified

REJECTIONS BY CATEGORY

REASON	COUNT	COULD IT CHANGE?
Certification expired or absent	87	Yes, on renewal
Minimum order above our plan	27	Yes, on volume growth
Lead time above 14 weeks	15	Unlikely
No audit, or open findings	8	Yes, on re-audit
No contactable reference	4	Yes
Total screened out	141	

HOW EACH FACT ON THIS LIST WAS ESTABLISHED

Share of the fields in the shortlist table.



SO WHAT A third of the fields are the supplier's own account rather than verified. That is normal at shortlist stage and it is marked, because an unmarked claim becomes a fact the moment it is quoted.

5 Keeping it current

STALENESS BY FIELD

FIELD	GOES STALE	REBUILD TRIGGER
Certification status	On each expiry date	Any order placed after it
Audit position	24 months	Annual re - screen
Minimum order	Each season	Any volume change our side
Lead time	Each season	Peak - season quote
Price	Quarterly	Any yarn price move above 5%
Capability	Rarely	New machinery announced

REBUILD THIS LIST WHEN

- 01 Any certification on the shortlist expires.
- 02 Our minimum order plan changes by more than a third.
- 03 Twelve months have passed, whichever comes first.

DO NOT REBUILD FOR

- 04 A single price move; re - quote instead.
- 05 A new mill approaching us; screen it against this list.



A certificate is dated

Every line on this list expires. The list is only worth what its re-check cadence is worth, which is why the dates are on the artefact and not in a calendar.

SO WHAT Certification is the field that expires soonest and matters most, so it is the one trigger that overrides the annual cadence. Everything else can wait for the yearly rebuild.

Decisions

DECISIONS ARISING FROM THIS BRIEFING

DECISION	OWNER	BY	IF IT IS NOT TAKEN
Open with Mill 01 for jersey and Mill 02 for woven	Sourcing Lead	31 Jul	The first sustainable order goes to an unscreened mill
Write Mill 02's audit renewal into the first order	Compliance Manager	31 Jul	We produce against an audit that lapses mid-window
Qualify Mill 03 as second source	Sourcing Lead	30 Sep	Both lead candidates sit in one country
Re-screen certification currency before any order	Compliance Manager	Standing	The largest single cause of rejection goes unchecked

SOURCES AND BASIS

Certification status - verified against the issuing bodies' public registers on the screen date.

Minimums, lead times and capability - supplied by each mill and recorded as supplied.

Audit position - report copies seen for the shortlisted mills only.

ILLUSTRATIVE SAMPLE

This document is a rendered **SAMPLE** of the **Vetted Sustainable Supplier List** template, produced to show its structure, exhibit inventory and register. The figures in it are illustrative and are not market intelligence. A real run of this template researches and cites its figures with an as-of year for each, or marks them as modelled and states the basis — the rule the template itself carries.